



February 13, 2025

Nordisk Bergteknik Q4

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This is Nordisk Bergteknik

Was there a better way of building modern, sustainable societies? We believed so. We also considered that a more consolidated market for rock and foundation solutions was part of the answer. So, in 2016, Nordisk Bergteknik was born.

Today, we lead the market in Northern Europe for those services, with 20 operative subsidiaries and over one thousand employees. But our history began in the 1960s, when one of our founders Wolgan Karlsson, provided services such as drilling, blasting, and tunnelling. That experience constitutes the core of our business model, enabling us to apply traditional knowledge to find new ways forward.

SECTORS

Infrastructure, energy, real estate, mining

THREE FINANCIAL SEGMENTS

- Foundation Sweden
- Rock Sweden
- Rock Norway

TWO BUSINESS AREAS

- Rock handling
- Foundation solutions

OVERALL GOAL

To contribute to the development of modern, sustainable societies

Leading the market in rock and foundation solutions

FOUNDED IN
2016

SEK **122m**
ADJ. EBIT 2024

1,153
OF EMPLOYEES

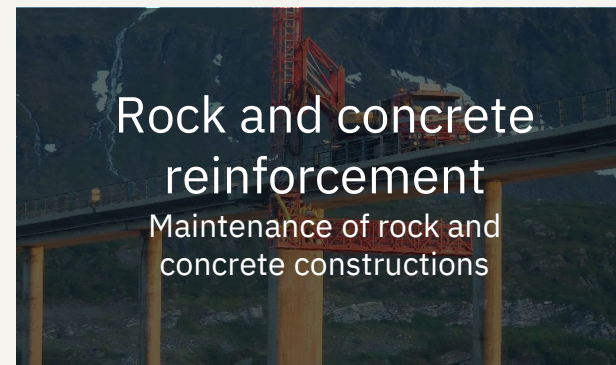
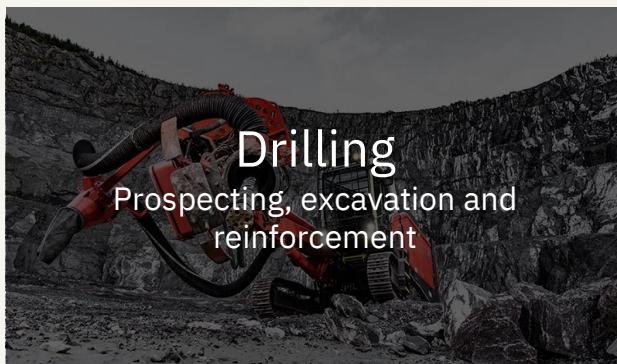
SEK **3,305m**
SALES 2024

3.7%
ADJ. EBIT MARGIN 2024

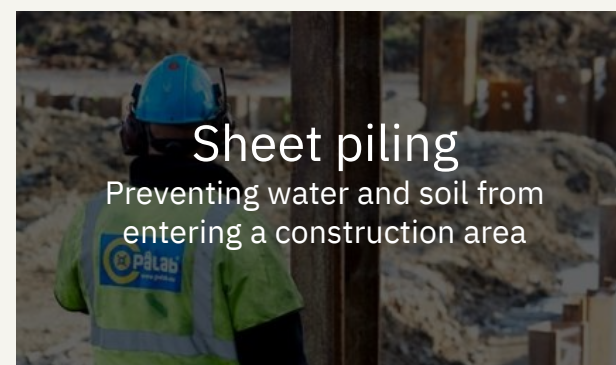
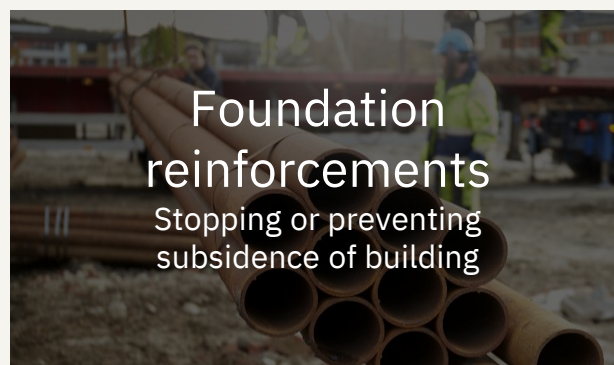
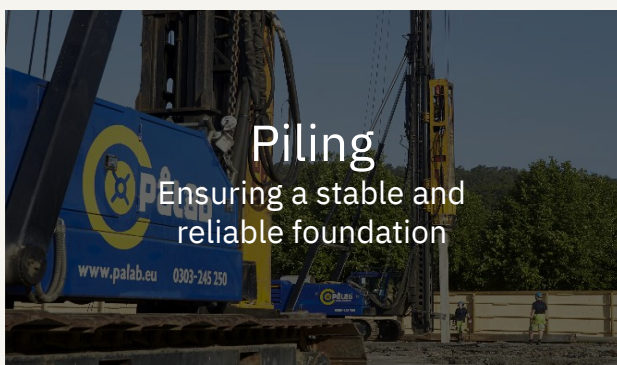
20
OPERATING
SUBSIDIARIES

Areas for our services and solutions

Rock

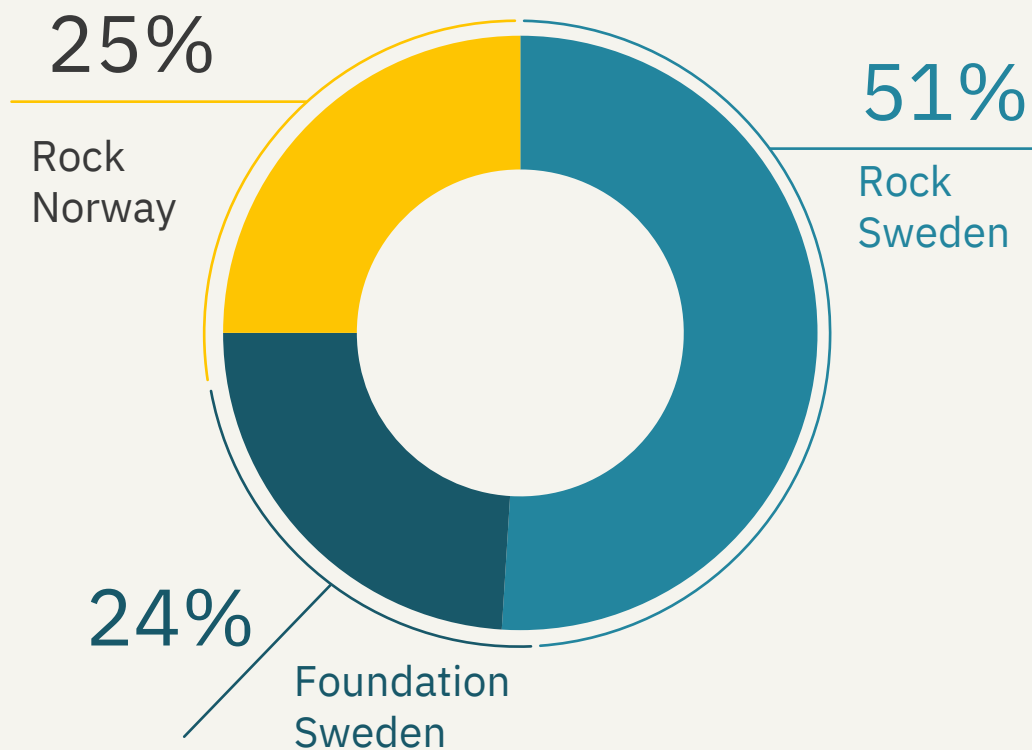


Foundation

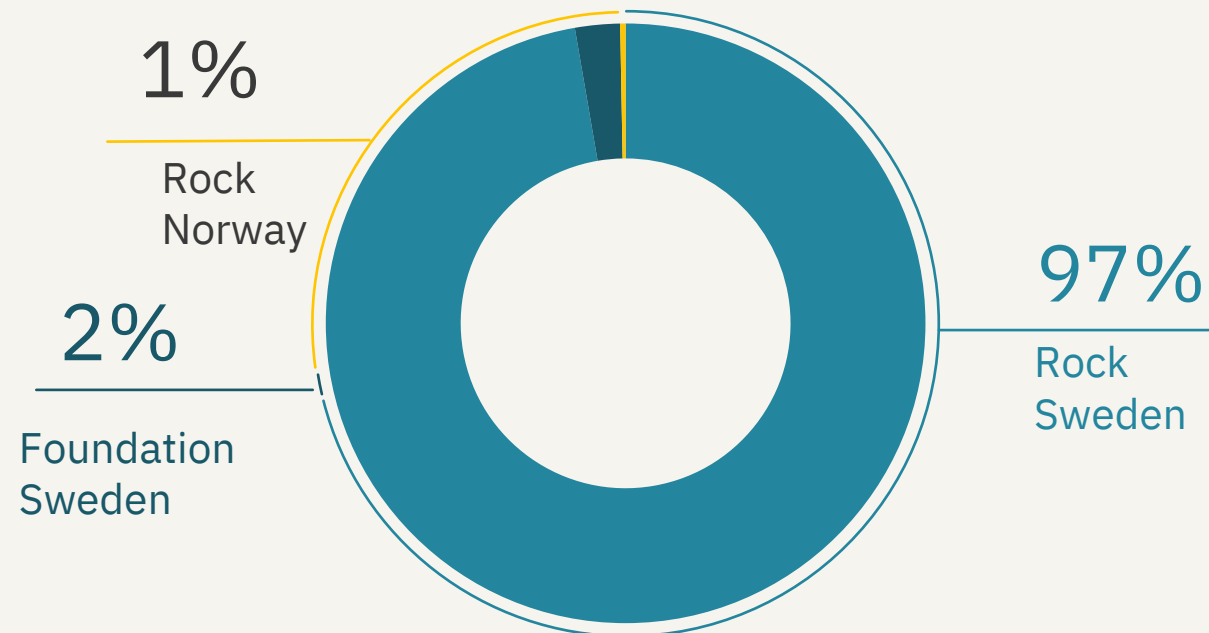


Attractive business mix

REVENUE BY SEGMENT, YTD 2024



EBIT PER SEGMENT, YTD 2024



Diversified project portfolio lowers the risk level

High revenue diversification and few projects with fixed price

No. of projects yearly

~1,500

Few large projects spread over several years account to less than

10%
yearly turnover

Direct exposure to construction of new housing

~10%

Mining and prospect drilling becoming an increased part of the group's sales

~15%

Operational synergies lead to attractive offering and barriers to entry

Synergies

- Knowledge sharing
- Flexible resource and machine allocation
- Centralised sourcing of raw materials and spare parts
- Efficient overhead functions
- Market coordination



Barriers to entry

- Economies of scale
- Strong market position and track record
- Highly experienced employees
- Modern and large machine park
- Local know-how



Interim Report Q4

Nordisk Bergteknik is well prepared for the market's rise

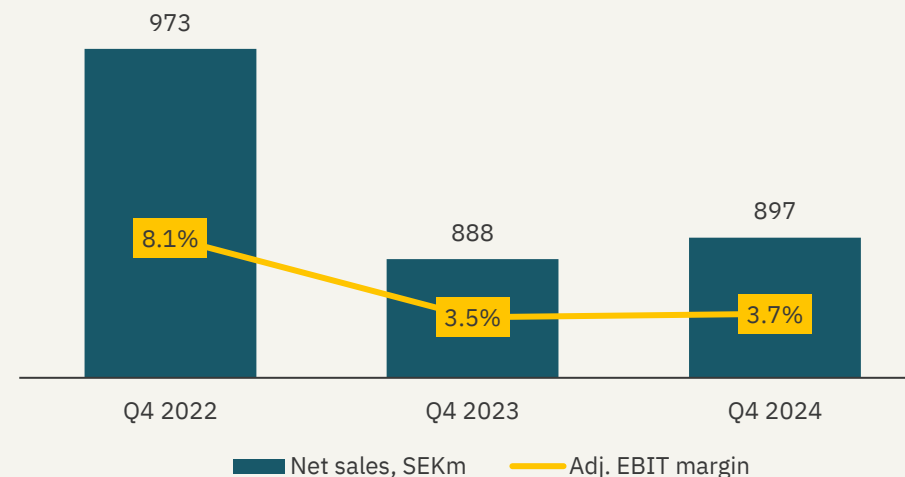
Financial performance (1/2)

October – December

- Net sales increased by 1% and amounted to SEK 897m (888).
- Organic growth amounted to 2% (-15)%.
- Adjusted EBIT margin amounted to 3.7 (3.5)%.

Comments

- Rock Sweden has continued to see increasing activity during the quarter, primarily in infrastructure projects as well as mining and exploration drilling. Foundation Sweden have continued to be negatively affected by the low level of housing construction, but experienced stronger market activity compared to the previous year with more projects. Rock Norway segment has continued to experience low market activity.

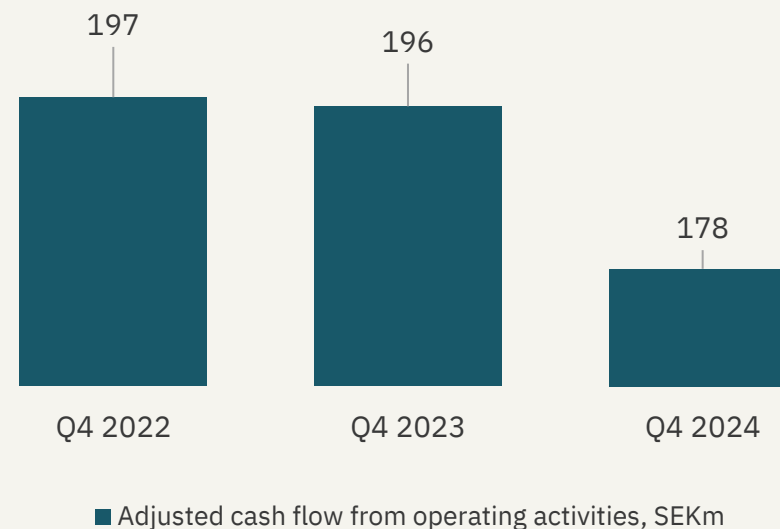


SEKm	Q4 2022	Q4 2023	Q4 2024
Net sales	973.0	888.0	896.7
EBITDA	147.8	103.2	101.5
EBITDA margin	15.2%	11.6%	11.3%
Adj. EBITDA	148.1	107.5	115.1
Adj. EBITDA margin	15.2%	12.1%	12.8%
EBIT	78.3	26.4	19.8
EBIT margin	8.0%	3.0%	2.2%
Adj. EBIT	78.6	30.7	33.4
Adj. EBIT margin	8.1%	3.5%	3.7%

Financial performance (2/2)

Financials

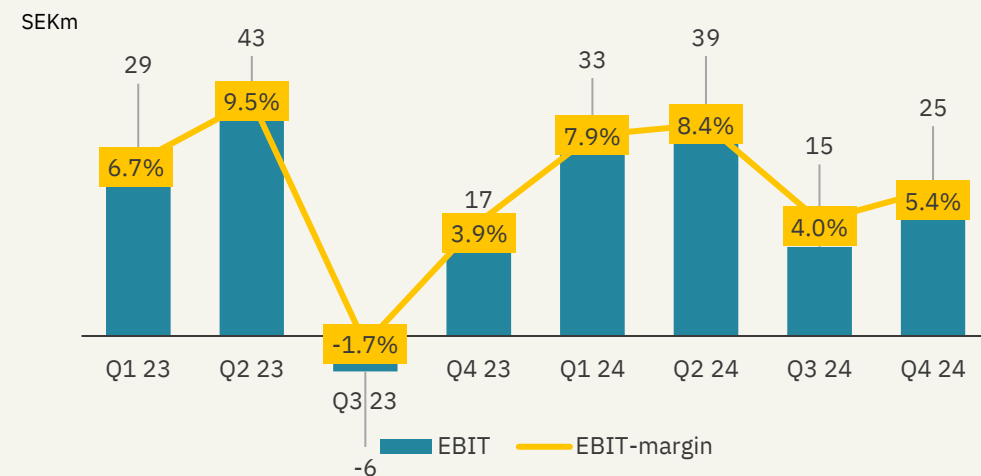
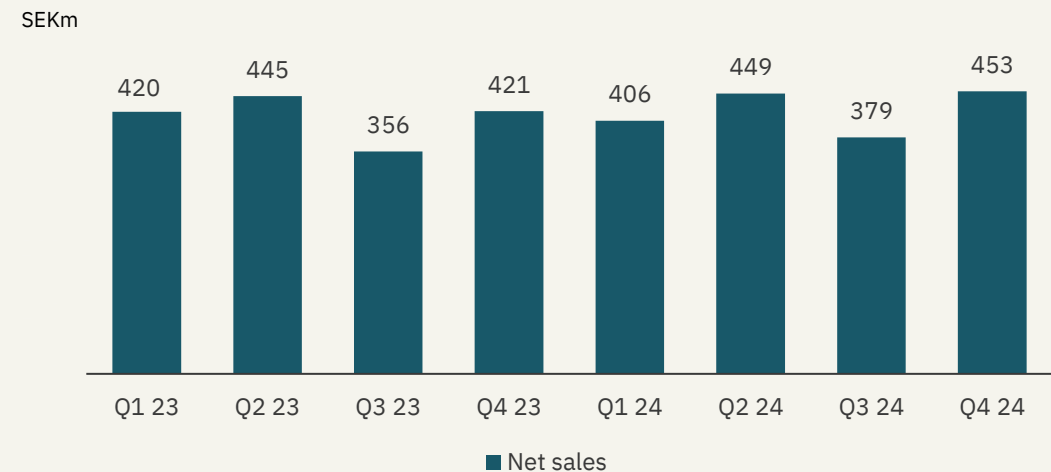
- Adjusted cash flow from operating activities amounted to SEK 178m (196) during Q4.
- Net debt/adjusted EBITDA amounted to 3.2x (3.2).
- Cash and cash equivalents at the end of the period was SEK 119m (115).
- Unused credit and overdraft facilities amounts to SEK 256m.



Performance per segment

– Rock Sweden

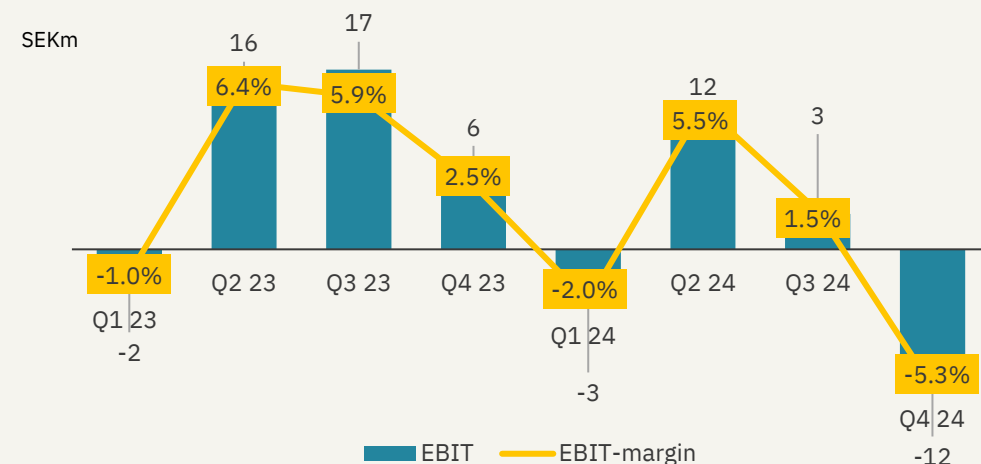
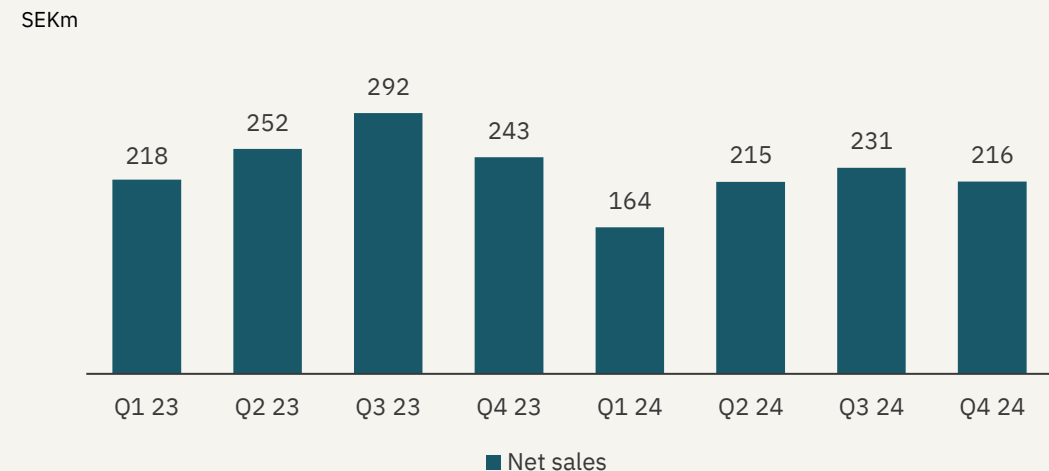
- Rock Sweden's external net sales increased with 8% and organic growth amounted to 8%.
- The segment experienced a stronger market during the quarter, which led to more large projects, above all in mining and infrastructure.
- The stronger market with more large projects has had a positive impact on the EBIT margin, which amounted to 5.4 (3.9) %.



Performance per segment

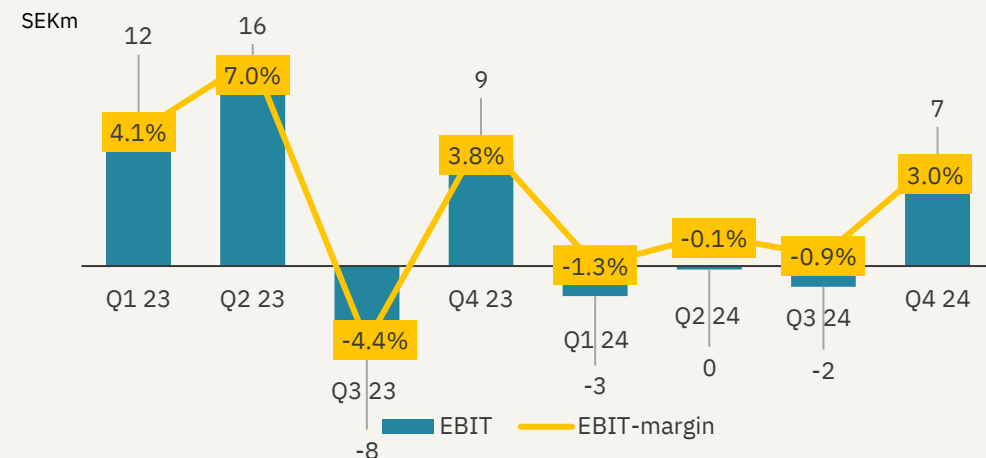
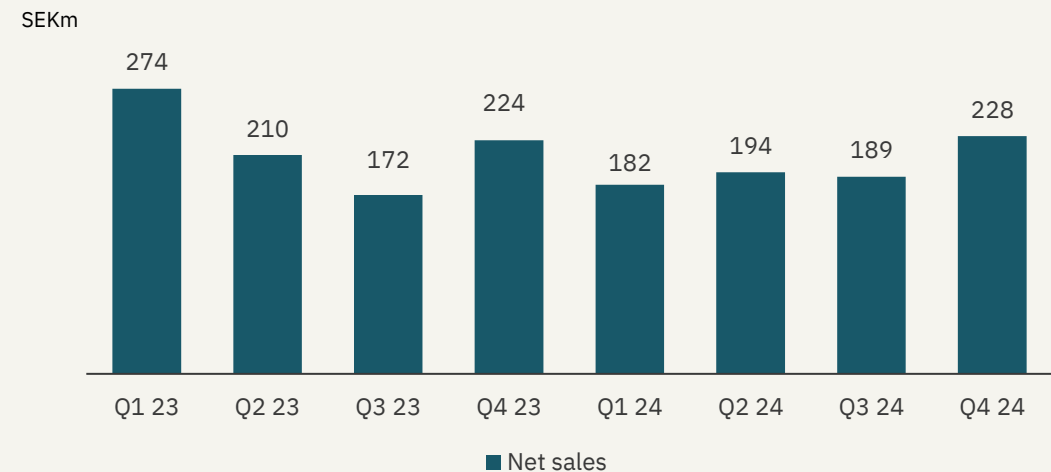
– Rock Norway

- Rock Norway’s external net sales decreased with 11% and organic growth amounted to -9%, primarily attributable to fewer large projects and project starts compared to the previous year as well as lower market activity than expected.
- Continuing to restructure and consolidate the Norwegian operations into fewer units, and to adapt the business to current market conditions.
- The EBIT margin amounted to -5.3 (2.5) %. The lower market activity has led to higher competition and thus lower prices, which negatively affected the EBIT margin during the quarter. Items affecting comparability have burdened the segment during the quarter, amounting to -8.3 MSEK.



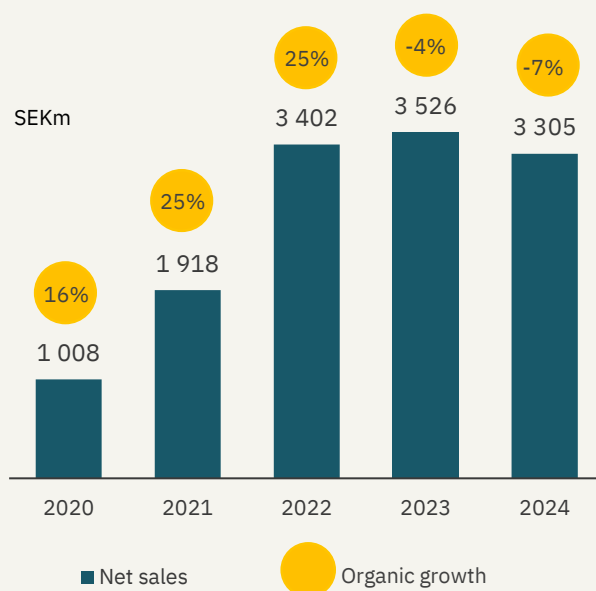
Performance per segment – Foundation Sweden

- The external net sales during the fourth quarter increased from SEK 224 to 228 million. Despite the challenging market with continued low house construction, which continues to negatively affect the segment, organic growth was 2%.
- The EBIT margin was negatively affected by restructuring costs amounting to -1.9 MSEK. Adjusted for these, EBIT amounted to 9.3 MSEK and was in line with the previous year.



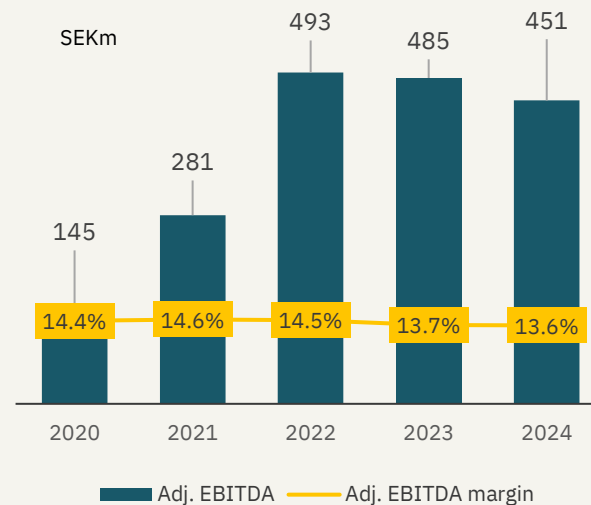
Sustainable financial outlook

NET SALES DEVELOPMENT



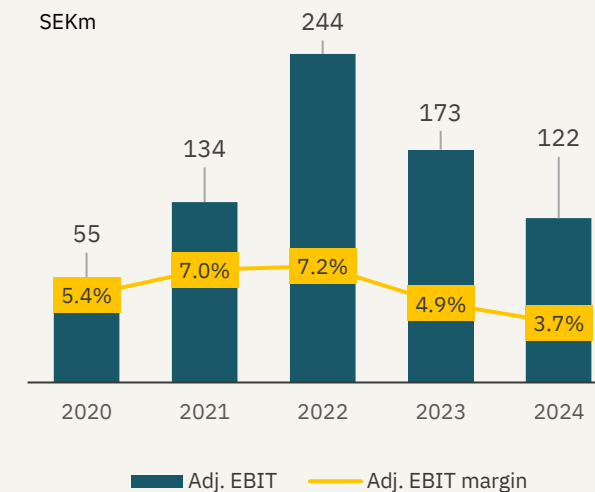
- Strong organic growth over time as a result of Nordisk Bergteknik's capability with a large machine park and extensive in-house competences. Current market climate has slowed down the organic growth.
- The average organic growth between the period 2020-2024 amounts to 11%.
- Growth has also been driven by an active M&A agenda with several acquisitions during the last three years. Current market climate has slowed down the M&A agenda.

ADJUSTED EBITDA DEVELOPMENT



- Strong increase in nominal EBITDA with margins stable around 14 %.
- Successful integrations of acquired companies combined with operational efficiency has allowed for increased growth.
- Further potential for economies of scale and synergies over time.

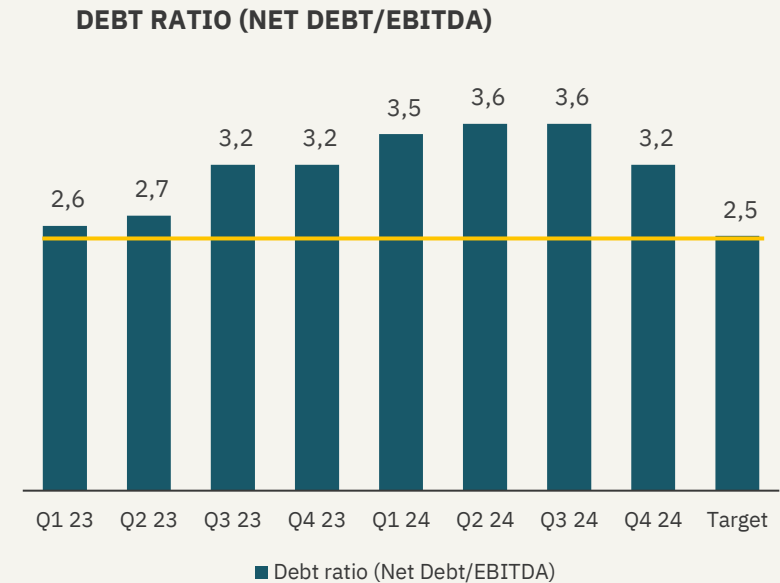
ADJUSTED EBIT DEVELOPMENT



- Completed acquisitions have given a positive contribution to the margin development.
- Current market climate has negatively affected EBIT during 2023 and 2024.

Net debt and leverage

- Net debt amounts to SEK 1,447m (1,558).
- Machine loans amounts to SEK 442m and lease liabilities to SEK 298m.
- Debt ratio (net debt/EBITDA LTM) amounts to 3.2x (3.2).
- Cash and cash equivalents amounts to SEK 119m (115).
- Available liquidity (cash and unused facilities) amounts to SEK 375m (439).

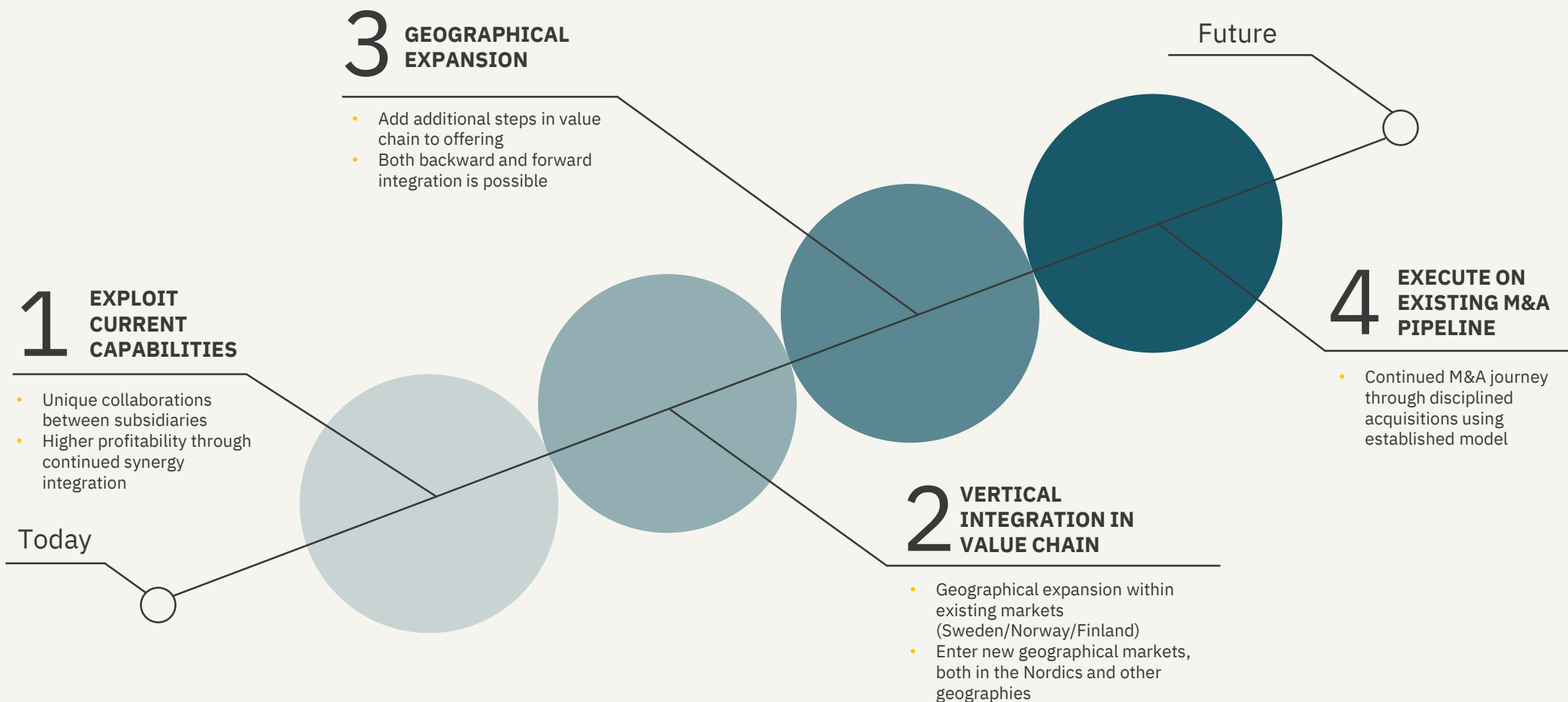


Nordisk Bergteknik's environment



Strategy and financial targets

Predicted continued growth (1/2)



Predicted continued growth (2/2)

Successful operations in a niche market

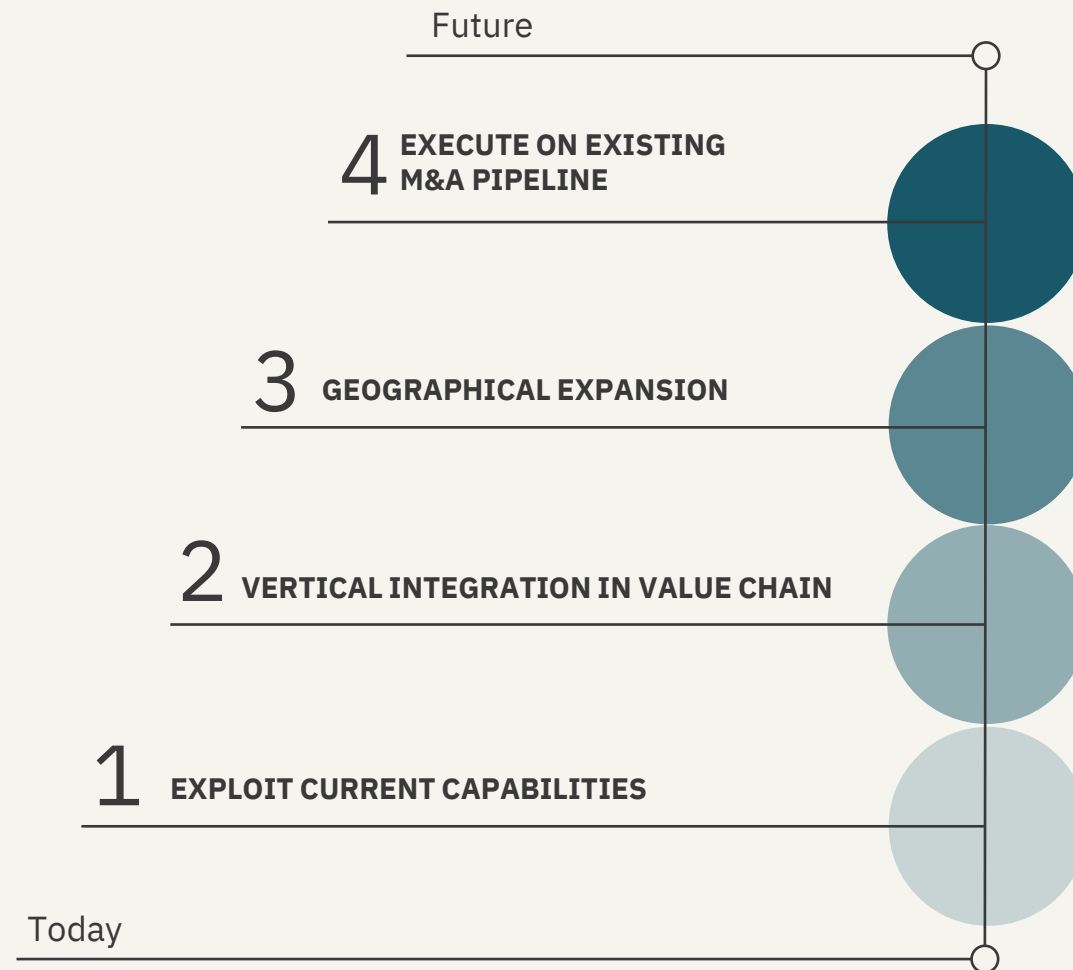
- Limited competition in a niche market with high barriers to entry since operations requires a high level of expertise, specialized equipment and machine capacity
- Additional upside with further materialisation of synergies and continued implementation of effectiveness initiatives

Positive long-term market outlook with compelling growth

- Nordisk Bergteknik operates in a niche market that has shown a stable growth over time
- Long-term market growth is expected to continue growing supported by an attractive infrastructure investment pipeline over the next decade

Opportunity to continue building a market leader

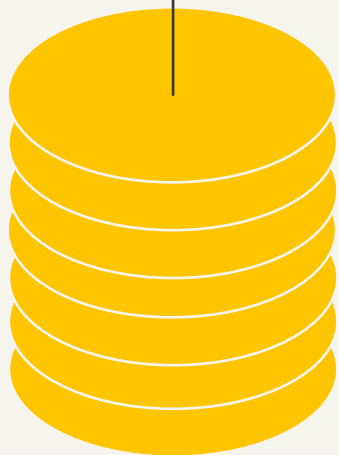
- Leading positions in rock segment. Opportunity to reach higher market share by executing on the acquisition pipeline over time
- Grow organically by realization of synergies and implementation of optimization initiatives



Financial targets and dividend policy

15%

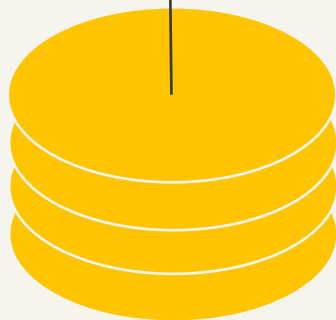
Growth



Achieve annual net sales growth of more than 15 percent over a business cycle. The growth should be achieved through a combination of organic growth and acquisitions.

7%

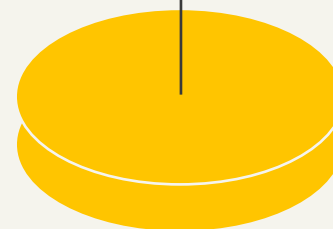
Profitability



The Group targets an adjusted EBIT-margin of 7 percent in the medium term.

<2,5x

Capital structure



The net debt in relation to adjusted EBITDA shall not exceed a ratio of 2.5x. Indebtedness can temporarily be higher, for example in connection with larger acquisitions.

40%

Dividend policy



Nordisk Bergteknik aims to distribute 40 percent of the Group's consolidated net income over time, taking into consideration other factors such as M&A and growth opportunities as well as financial position and cash conversion.



NORDISK
BERGTEKNIK